

# Communities in Transition Progress Report

December 3, 2025

## Program Overview

The Communities in Transition (CIT) Program is split into two separate grant programs: the CIT Capital Grant Program and the CIT Operating Grant Program.

### Capital Grants

As part of the Municipal Revenue Sharing program, \$700,000 is provided to the CIT Capital Grant Program each fiscal year.

The intention of the CIT Capital Grant program is to accommodate the needs of Saskatchewan communities that assume financial liabilities related to municipal restructuring, i.e. when a village dissolves into a rural municipality (RM) and becomes an unorganized hamlet or special services area. The program has built-in flexibility to meet these needs, as different situations may require unique solutions.

RMs may apply for approval of infrastructure-related project(s), feasibility studies and administration costs **only once and within 24 months following restructuring.**

The CIT Capital Grant Program provides funding for three types of projects:

#### Infrastructure

This portion of the program provides financial assistance to establish more sustainable, cost-effective service provisions in those RMs that assume financial liabilities related to environmentally based physical infrastructure. These infrastructure issues are often detrimental to the safety and health of communities and their residents.

#### Feasibility Studies and Administrative Costs

The CIT Capital Grant Program also provides funding for eligible feasibility and administrative costs associated with municipal restructuring. This was previously funded through the Municipal Restructuring Fund, managed by the Saskatchewan Association of Rural Municipalities (SARM) and funded by the province.

#### Strategic Initiatives

The province may approve strategic initiatives, consistent with *The Municipal Grants Regulations*, if CIT Capital Grant Program funding remains unspent at the end of a fiscal year. Funding is provided to SARM every fiscal year since 2009-2010 for initiatives which will benefit all or several RMs throughout the province. SARM is responsible for administering these funds.

## Operating Grants

Operating grants to unorganized hamlets were shifted to the CIT Operating Grant Program commencing in the 2009-2010 fiscal year.

When a village dissolves into an RM and becomes an unorganized hamlet or special services area, the province discontinues Municipal Revenue Sharing payments to that village. Instead, an annual grant payment is made under the CIT Operating Grant Program. This grant is based on the Municipal Revenue Sharing payment paid to the former village in the fiscal year in which it was dissolved into RM. This payment is made for a maximum of 10 years, commencing in the fiscal year following the year in which the municipality dissolved.

Eligible RMs are required to provide a brief one-page application to the Ministry of Government Relations for each of the 10 years they are eligible to receive the CIT Operating Grant.

Funding for the CIT Operating Grant Program comes from the urban revenue sharing pool but is paid to the RM on behalf of the unorganized hamlet or special services area.

## Village Dissolutions

Since 2005, the following 43 villages dissolved into an RM and became an unorganized hamlet or special services area.

#	Rural Municipality	Restructured Village	Dissolution Date
<b>2005</b>			
1	RM of Arm River No. 252	Girvin	2005-Dec-31
2	RM of Rosemount No. 378	Cando	2005-Dec-31
3	RM of St. Andrews No. 287	Sovereign	2005-Dec-31
<b>2006</b>			
4	RM of Elfros No. 307	Leslie	2006-Jul-17
5	RM of Wise Creek No. 77	Admiral	2006-Aug-17
6	RM of Pinto Creek No. 75	Meyronne	2006-Sep-5
7	RM of Sliding Hills No. 273	Veregin	2006-Dec-31
8	RM of Biggar No. 347	Springwater	2006-Dec-31
9	RM of Wallace No. 243	Stornoway	2006-Dec-31
10	RM of St. Louis No. 431	Domremy	2006-Dec-31
11	RM of Mountain View No. 318	Herschel	2006-Dec-31
<b>2007</b>			
12	RM of Grandview No. 349	Handel	2007-Jan-31
13	RM of Chesterfield No. 261	Mantario	2007-Jun-30
14	RM of Cut Knife No. 439	Rockhaven	2007-Dec-31
<b>2008</b>			
15	RM of Sarnia No. 221	Penzance	2008-Jan-31
16	RM of Orkney No. 244	Willowbrook	2008-Jul-31
17	RM of Auvergne No. 76	Aneroid	2008-Dec-31
<b>2009</b>			
18	RM of Milton No. 292	Alsask	2009-Jul-30
19	RM of Invergordon No. 430	Yellow Creek	2009-Aug-15
<b>2013</b>			
20	RM of Antler No. 61	Antler	2013-Dec-31
21	RM of Surprise Valley No. 9	Gladmar	2013-Dec-31
22	RM of Grandview No. 349	Ruthilda	2013-Dec-31
23	RM of Miry Creek No. 229	Shackleton	2013-Dec-31
<b>2014</b>			
24	RM of Blucher No. 343	Elstow	2014-Dec-31
<b>2015</b>			
25	RM of Round Hill No. 467	Rabbit Lake	2015-Oct-30
26	RM of Eye Hill No. 382	Primate	2015-Dec-31
<b>2017</b>			
27	RM of Kellross No. 247	Lestock	2017-Sep-1
28	RM of Souris Valley No. 7	Tribune	2017-Dec-31

#	Rural Municipality	Restructured Village	Dissolution Date
<b>2018</b>			
29	RM of Moosomin No. 121	Welwyn	2018-May-1
30	RM of Big Quill No. 308	Dafoe	2018-Jul-31
31	RM of Lake Alma No. 8	Lake Alma	2018-Jul-31
32	RM of Carmichael No. 109	Carmichael	2018-Dec-31
<b>2020</b>			
33	RM of Marquis No. 191	Keeler	2020-Dec-31
34	RM of Sasman No. 336	Margo	2020-Dec-31
<b>2022</b>			
35	RM of Stanley No. 216	Duff	2022-Jan-1
36	RM of Dufferin No. 190	Findlater	2022-Jan-1
37	RM of Viscount No. 341	Plunkett	2022-Apr-1
38	RM of Riverside No. 168	Success	2022-Jul-15
39	RM of Miry Creek No. 229	Lancer	2022-Aug-1
<b>2023</b>			
40	RM of Clinworth No. 230	Sceptre	2023-Jan-1
41	RM of Livingston No. 331	Arran	2023-Jan-2
42	RM of Saskatchewan Landing No. 167	Stewart Valley	2023-Jul-1
<b>2024</b>			
43	RM of Happyland No. 231	Prelate	2024-Jul-1

## CIT Capital Grant

Under the CIT Capital Grant program, a total of 50 applications have been submitted and reviewed by the CIT Management Committee.

The following 45 RMs were approved for funding under the program for a total of \$8,308,543.

#	Rural Municipality	Project Location	Committed Funding	Project Details
1	RM of Antler No. 61	Former Village of Antler	\$75,408	<ul style="list-style-type: none"> <li>• Closure of waste disposal ground</li> <li>• Drinking water treatment system</li> <li>• Install four new water hydrants</li> <li>• Drinking water supply system - new pumphouse and landscaping</li> <li>• Demolish and clean-up of abandoned buildings</li> </ul>
2	RM of Arm River No. 252	Former Village of Girvin	\$23,660	<ul style="list-style-type: none"> <li>• Clean-up and demolition of buildings</li> </ul>
3	RM of Auvergne No. 76	Former Village of Aneroid	\$71,036	<ul style="list-style-type: none"> <li>• Upgrades to sewage lift station and power flush all main sewer lines</li> <li>• Upgrades to the water distribution system and water line replacement</li> <li>• Clean-up of abandoned buildings</li> <li>• Decommission landfill</li> <li>• Installation of water meters</li> <li>• Administrative costs associated with restructuring</li> </ul>
4	RM of Big Quill No. 308	Former Village of Dafoe	\$64,291	<ul style="list-style-type: none"> <li>• Landfill decommissioning</li> <li>• Restructuring administration costs</li> <li>• Close out assets and liabilities</li> </ul>
5	RM of Biggar No. 347	Former Village of Springwater	\$854	<ul style="list-style-type: none"> <li>• Install perimeter fence and locking gate at lagoon site</li> <li>• Install locking gate at landfill site</li> </ul>
6	RM of Blucher No. 343	Former Village of Elstow	\$305,880	<ul style="list-style-type: none"> <li>• Lift station replacement</li> <li>• Backup power installation at water treatment plant</li> <li>• Installation or replacement of all curb stops and installation of water meters</li> <li>• Administrative costs associated with restructuring</li> </ul>
7	RM of Carmichael No. 109	Former Village of Carmichael	\$126,851	<ul style="list-style-type: none"> <li>• Landfill decommissioning</li> <li>• Water well upgrades</li> <li>• Generator for water well facility</li> <li>• Village nuisance clean-up</li> <li>• Office upgrades</li> <li>• Office supplies</li> <li>• Administrative costs associated with restructuring</li> </ul>

#	Rural Municipality	Project Location	Committed Funding	Project Details
8	RM of Chesterfield No. 261	Former Village of Mantario	\$6,640	<ul style="list-style-type: none"> <li>• Restructuring and hiring additional staff</li> <li>• Demolition of municipal office and community hall</li> <li>• Installation of water pipeline</li> <li>• Repair fence, install gate and general improvements at nuisance ground</li> </ul>
9	RM of Clinworth No. 230	Former Village of Sceptre	\$774,047	<ul style="list-style-type: none"> <li>• Pump house furnace</li> <li>• Sewage lift station upgrades</li> <li>• Building demolitions</li> <li>• Operator Certification Training – Water and Wastewater (Small Systems)</li> <li>• Decommissioning and reclamation plan – waste disposal site</li> <li>• Phase II Environmental Site Assessment – waste disposal site</li> <li>• Waterworks – hydrant/valve replacement</li> <li>• Water and wastewater generator project</li> <li>• Replacement of sidewalks</li> </ul>
10	RM of Cut Knife No. 439	Former Village of Rockhaven	\$5,459	<ul style="list-style-type: none"> <li>• Close landfill which includes filling in the pit and landscaping the area</li> <li>• Office equipment such as a new workstation and printers</li> </ul>
11	RM of Dufferin No. 190	Former Village of Findlater	\$596,880	<ul style="list-style-type: none"> <li>• Groundwater well investigation and installation</li> <li>• Water treatment plant upgrades</li> <li>• Lagoon rehabilitation</li> <li>• Water and sewer service upgrades</li> </ul>
12	RM of Elfros No. 307	Former Village of Leslie	\$19,000	<ul style="list-style-type: none"> <li>• Chlorinator feeder</li> <li>• Decommission landfill</li> <li>• Clear bush and open to aerate at lagoon</li> <li>• Upgrade to larger size gould pump</li> <li>• Demolish buildings</li> <li>• Haul clay and dirt and level out lots</li> </ul>
13	RM of Eye Hill No. 382	Former Village of Primate	\$215,684	<ul style="list-style-type: none"> <li>• Demolition and removal of derelict properties</li> <li>• Water well</li> <li>• Debris removal</li> <li>• Ditch drainage</li> <li>• Administrative costs associated with restructuring</li> </ul>
14	RM of Grandview No. 349	Former Village of Handel	\$4,333	<ul style="list-style-type: none"> <li>• Demolish old store and attached residence and site clean-up</li> </ul>

#	Rural Municipality	Project Location	Committed Funding	Project Details
15	RM of Grandview No. 349	Former Village of Ruthilda	\$13,966	<ul style="list-style-type: none"> <li>• Close landfill and cover with clay cap</li> <li>• Demolish and bury the old curling rink</li> <li>• Clean-up metal at landfill</li> </ul>
16	RM of Happyland No. 231	Former Village of Prelate	\$572,480	<ul style="list-style-type: none"> <li>• Water treatment plant dosing pumps</li> <li>• Jetvac sewer lines</li> <li>• Raw water reservoir</li> <li>• Water treatment plant filter 1 replacement and labour</li> <li>• Water treatment plant filter 3 media replacement</li> <li>• Effluent flow repairs</li> <li>• Variable speed pump</li> <li>• Well servicing</li> <li>• Town shop roof repairs</li> <li>• Prelate dump clean-up and cover</li> <li>• Bulk water station upgrades</li> <li>• Chemical pump replacement</li> <li>• Water and sewer lines, curb stops, and fire hydrant upgrades</li> <li>• Fire hall replacement</li> <li>• Water treatment plant assessment</li> <li>• AST software</li> <li>• Water meter replacement</li> </ul>
17	RM of Invergordon No. 430	Former Village of Yellow Creek	\$104,572	<ul style="list-style-type: none"> <li>• Close the east side of the school</li> <li>• Dilapidated building removal</li> <li>• Remove pavement from streets</li> <li>• Repair water pumps and tanks at the water treatment plant</li> <li>• Survey actual location of well house</li> </ul>

#	Rural Municipality	Project Location	Committed Funding	Project Details
18	RM of Kellross No. 247	Former Village of Lestock	\$700,207	<ul style="list-style-type: none"> <li>• Roof repair to the SSA shop</li> <li>• Camera inspection and reline domestic sewer line at community hall</li> <li>• New pump and parts for the pumphouse</li> <li>• Close out assets and liabilities</li> <li>• Administrative costs associated with restructuring</li> <li>• New heater in the pumphouse</li> <li>• Complete Phase II of Decommissioning Landfill project and develop Phase II Environmental Assessment Site report</li> <li>• Environmental Assessment to check buildings set for demolition for asbestos and lead</li> <li>• Demolish and remove approximately 23 buildings in the former village</li> <li>• Electrical work, pitless adapter, fire pump and installation of fire pump at the water treatment plant</li> <li>• Phase III of Decommissioning Landfill</li> </ul>
19	RM of Lake Alma No. 8	Former Village of Lake Alma	\$63,600	<ul style="list-style-type: none"> <li>• Demolition of eight buildings</li> <li>• Close out assets and liabilities</li> </ul>
20	RM of Livingston No. 331	Former Village of Arran	\$839,200	<ul style="list-style-type: none"> <li>• Demolition of old school</li> <li>• Landfill decommissioning</li> <li>• Water line relocation and locates</li> </ul>
21	RM of Marquis No. 191	Former Village of Keeler	\$70,638	<ul style="list-style-type: none"> <li>• Landfill decommissioning (recipient portion of the ICIP project)</li> <li>• Environmental assessment and groundwater monitoring</li> <li>• Water well subdivision</li> <li>• Water well upgrades</li> </ul>
22	RM of Mervin No. 499	Former Village of Sunset View Beach	\$50,000	<ul style="list-style-type: none"> <li>• Engineering study for water treatment plant</li> </ul>
23	RM of Milton No. 292	Former Village of Alsask	\$204,937	<ul style="list-style-type: none"> <li>• Purchase various office equipment</li> <li>• Demolition of five buildings</li> <li>• Decommission landfill</li> <li>• Removal of underground tank located next to water treatment plant</li> <li>• Installation of 72 water meters</li> <li>• Replace seven faulty curb stops</li> <li>• Removal of stairs from mezzanine and welding access closed at Alsask Dome</li> <li>• Waterworks system assessment</li> <li>• Installation of a new 400 meter water line</li> </ul>

#	Rural Municipality	Project Location	Committed Funding	Project Details
24	RM of Miry Creek No. 229	Former Village of Lancer	\$201,378	<ul style="list-style-type: none"> <li>• Water line repairs</li> <li>• Purchase a generator for the water treatment plant</li> <li>• Demolish derelict houses and remove debris</li> </ul>
25	RM of Miry Creek No. 229	Former Village of Shackleton	\$74,038	<ul style="list-style-type: none"> <li>• Nuisance ground decommissioning</li> <li>• Demolish derelict houses and remove debris</li> <li>• Shackleton special service area map</li> </ul>
26	RM of Moosomin No. 121	Former Village of Welwyn	\$156,048	<ul style="list-style-type: none"> <li>• Lift station generator</li> <li>• Lagoon dredging</li> <li>• Lift station pump upgrade</li> <li>• Water plant testing equipment</li> </ul>
27	RM of Orkney No. 244	Former Village of Willowbrook	\$50,194	<ul style="list-style-type: none"> <li>• Administrative costs associated with restructuring</li> <li>• Replace roof at community centre</li> <li>• Demolish old store</li> </ul>
28	RM of Pinto Creek No. 75	Former Village of Meyronne	\$48,444	<ul style="list-style-type: none"> <li>• Demolish and clean-up 12 dilapidated buildings</li> <li>• Landfill improvement and clean-up</li> </ul>
29	RM of Riverside No. 168	Former Village of Success	\$45,216	<ul style="list-style-type: none"> <li>• Water well project</li> <li>• Installation of pump and fill station for well</li> </ul>
30	RM of Rosemount No. 378	Former Village of Cando	\$21,555	<ul style="list-style-type: none"> <li>• Landfill compacted and clay-covered</li> <li>• Demolish and clean-up eight properties</li> <li>• Demolish United Church and clean-up site</li> </ul>
31	RM of Round Hill No. 467	Former Village of Rabbit Lake	\$117,939	<ul style="list-style-type: none"> <li>• Lagoon assessment</li> <li>• Engineering services for lagoon repairs</li> <li>• Lagoon repairs</li> <li>• Environmental site assessment for landfill</li> <li>• Close out assets and liabilities</li> <li>• Munisoft software</li> </ul>
32	RM of Sarnia No. 221	Former Village of Penzance	\$62,225	<ul style="list-style-type: none"> <li>• Water filtration plant upgrade</li> <li>• Clean out hydrants</li> <li>• Lagoon main line replacement, fix berms and construct an approach for backing into the lagoon and unloading sewage trucks</li> </ul>
33	RM of Saskatchewan Landing No. 167	Former Village of Stewart Valley	\$1,651,651	<ul style="list-style-type: none"> <li>• Curb stop replacement</li> <li>• Fire hydrant replacement</li> <li>• Water chamber valve replacement</li> <li>• Purchase and install generator at pump house</li> <li>• Purchase and install generator at lift station</li> <li>• Water meter replacement</li> <li>• Mainline replacement</li> </ul>
34	RM of Sasman No. 336	Former Village of Margo	\$15,246	<ul style="list-style-type: none"> <li>• Administrative costs associated with restructuring</li> </ul>

#	Rural Municipality	Project Location	Committed Funding	Project Details
35	RM of Sliding Hills No. 273	Former Village of Veregin	\$81,545	<ul style="list-style-type: none"> <li>• Electrical and plumbing upgrades, and exterior upgrades including insulation at water treatment plant and sewage lift station</li> <li>• Waterline replacement</li> </ul>
36	RM of St. Andrews No. 287	Former Village of Sovereign	\$66,165	<ul style="list-style-type: none"> <li>• Demolish buildings</li> <li>• Cisterns and septic tanks</li> <li>• Curb shut-off valves at three abandoned buildings</li> <li>• Decommission landfill</li> </ul>
37	RM of St. Louis No. 431	Former Village of Domremy	\$70,000	<ul style="list-style-type: none"> <li>• Change 1,500 feet of water pipe</li> </ul>
38	RM of Stanley No. 215	Former Village of Duff	\$55,218	<ul style="list-style-type: none"> <li>• Water and wastewater treatment distribution systems assessment</li> <li>• Develop water and wastewater treatment distribution systems capital maintenance plans</li> <li>• Closed waste disposal ground - environmental site assessment</li> </ul>
39	RM of Surprise Valley No. 9	Former Village of Gladmar	\$69,676	<ul style="list-style-type: none"> <li>• Desktop computer including hardware and software</li> <li>• Office supplies and furniture</li> <li>• Chlorine tester and chemical feed pump</li> <li>• Water system</li> <li>• Installation of new curb stops</li> <li>• Demolish abandoned building and clean-up</li> <li>• Small wastewater course</li> <li>• Travel/hotel/meals for employee attending wastewater course</li> <li>• Replace lagoon control valve</li> <li>• Build up lagoon and repair perimeter fence</li> </ul>
40	RM of Osborne No. 310	Former Village of Guernsey	\$65,079	<ul style="list-style-type: none"> <li>• Water treatment plant building to house mainstream system</li> <li>• Onan backup 15 kw generator system at water treatment plant and at lift station</li> </ul>
41	RM of Val Marie No. 17	Village of Val Marie	\$8,991	<p>The RM and urban municipality joined administrative duties and received funding for associated administrative costs:</p> <ul style="list-style-type: none"> <li>• Munisoft - upgrades to networked workstations for administration and assistant</li> <li>• Internet - install additional lines and network printer station</li> <li>• Telephone lines - installation and set-up of hunting lines</li> <li>• New computer and hook up</li> <li>• Purchase and install shelving</li> </ul>

#	Rural Municipality	Project Location	Committed Funding	Project Details
42	RM of Viscount No. 341	Former Village of Plunkett	\$479,202	<ul style="list-style-type: none"> <li>• Zoning bylaw amendment</li> <li>• Administrative costs associated with restructuring</li> <li>• Replace and repair water connections</li> <li>• Install fence around the lagoon</li> <li>• Purchase used manganese tester</li> <li>• Water treatment plant repairs</li> <li>• Sump pump-out and cistern cleaning</li> <li>• Test the well and a new well to a secondary source</li> <li>• Repair the roof and replace shingles on the water treatment plant</li> <li>• Surveying costs and land title transaction fees relating to tenancy of two buildings owned by former village</li> <li>• Engineering and expenses related to reverse osmosis system</li> <li>• Demolition and clean-up of six vacant and abandoned buildings</li> </ul>
43	RM of Wallace No. 243	Former Village of Stornoway	\$39,250	<ul style="list-style-type: none"> <li>• Demolish rink and haul material</li> <li>• Demolish houses, outbuildings and garages, and haul material</li> <li>• Administrative costs associated with restructuring</li> </ul>
44	RM of Willow Bunch No. 42	Town of Willow Bunch	\$12,017	<p>The RM and urban municipality joined administrative duties and received funding for associated administrative costs:</p> <ul style="list-style-type: none"> <li>• Feasibility study to review RM and town to see if it would be feasible to become a municipal district</li> <li>• Office renovations</li> <li>• Additional telephone lines</li> <li>• Employee hours to move the RM office into the town office</li> </ul>
45	RM of Wise Creek No. 77	Former Village of Admiral	\$7,843	<ul style="list-style-type: none"> <li>• New furnaces for the fire hall and water treatment plant</li> <li>• New chlorine pump, new pipe in water treatment plant, contractor, new pressure tanks</li> </ul>

The following RM was approved for funding but withdrew under the program.

#	Rural Municipality	Project Location	Committed Amount	Project Details
1	RM of Mountain View No. 318	Former Village of Herschel	\$15,500	<ul style="list-style-type: none"> <li>• Feasibility study for water line distribution</li> </ul>

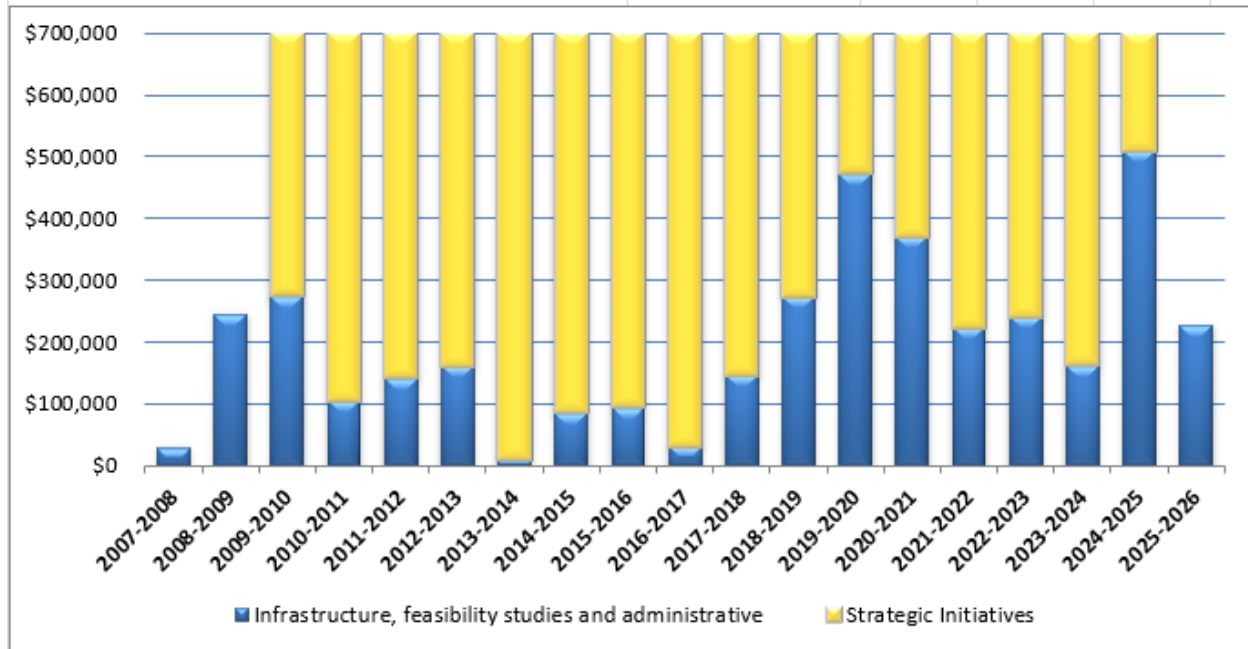
The following four RMs were not eligible for funding under the program.

#	Rural Municipality	Project Location	Ineligibility Rationale
1	RM of Insinger No. 275	Former Village of Insinger	<ul style="list-style-type: none"> <li>• Not eligible as program is retroactive to the 2005-2006 fiscal year and village dissolved in 2003.</li> </ul>
2	RM of Loon Lake No. 561	Village of Loon Lake	<ul style="list-style-type: none"> <li>• As of November 2012, funding for municipalities to join administrative duties is not eligible under the program.</li> </ul>
3	RM of Mervin No. 499	Former Village of Spruce Lake	<ul style="list-style-type: none"> <li>• The proposal of moving from hygienic to a potable water system does not adhere to CIT program guidelines.</li> </ul>
4	RM of Souris Valley No. 7	Former Village of Tribune	<ul style="list-style-type: none"> <li>• The projects submitted were not financial liabilities related to environmentally based physical infrastructure or administrative costs associated with the actual restructuring of the former village.</li> </ul>

## CIT Capital Grant Payments by Fiscal Year

Fiscal Year	Infrastructure, Feasibility Studies and Administrative Costs	Strategic Initiatives
2007-2008	\$29,080	NA
2008-2009	\$244,690	NA
2009-2010	\$274,343	\$425,114
2010-2011	\$105,187	\$594,813
2011-2012	\$141,564	\$558,436
2012-2013	\$161,346	\$538,654
2013-2014	\$8,733	\$691,267
2014-2015	\$86,056	\$613,944
2015-2016	\$93,969	\$606,031
2016-2017	\$31,427	\$668,573
2017-2018	\$146,922	\$553,078
2018-2019	\$272,759	\$427,241
2019-2020	\$468,061	\$227,439
2020-2021	\$369,836	\$330,164
2021-2022	\$223,067	\$476,933
2022-2023	\$240,114	\$459,886
2023-2024	\$162,712	\$537,288
2024-2025	\$509,681	\$190,319
2025-2026 *	\$227,474	TBD
<b>Total</b>	<b>\$3,797,021</b>	<b>\$7,899,180</b>

\* Payments as of December 3, 2025. The amount available for Strategic Initiatives in 2025-2026 will be determined in March 2026.



## CIT Operating Grant

In 2025-2026, the following RMs are eligible for the operating grant for a maximum of 10 years.

#	Rural Municipality	Former Village	Eligible Grant Funding	Dissolution Date	First Fiscal Year of Payment	Final Fiscal Year of Payment
1	RM of Blucher No. 343	Village of Elstow	\$21,330	2014-Dec-31	2015-2016	2024-2025
2	RM of Round Hill No. 467	Village of Rabbit Lake	\$30,486	2015-Oct-30	2016-2017	2025-2026
3	RM of Eye Hill No. 382	Village of Primate	\$12,110	2015-Dec-31	2016-2017	2025-2026
4	RM of Kellross No. 247	Village of Lestock	\$22,235	2017-Sep-1	2018-2019	2027-2028
5	RM of Souris Valley No. 7	Village of Tribune	\$11,598	2017-Dec-31	2018-2019	2027-2028
6	RM of Moosomin No. 121	Village of Welwyn	\$30,319	2018-May-1	2018-2019	2027-2028
7	RM of Big Quill No. 308	Village of Dafoe	\$4,999	2018-Jul-31	2019-2020	2028-2029
8	RM of Lake Alma No. 8	Village of Lake Alma	\$7,973	2018-Jul-31	2019-2020	2028-2029
9	RM of Carmichael No. 109	Village of Carmichael	\$13,524	2018-Dec-31	2019-2020	2028-2029
10	RM of Marquis No. 191	Village of Keeler	\$5,421	2020-Dec-31	2021-2022	2030-2031
11	RM of Sasman No. 336	Village of Margo	\$20,816	2020-Dec-31	2021-2022	2030-2031
12	RM of Stanley No. 215	Village of Duff	\$8,756	2022-Jan-1	2022-2023	2031-2032
13	RM of Dufferin No. 190	Village of Findlater	\$12,121	2022-Jan-1	2022-2023	2031-2032
14	RM of Viscount No. 341	Village of Plunkett	\$15,486	2022-Apr-1	2022-2023	2031-2032
15	RM of Riverside No. 168	Village of Success	\$11,596	2022-Jul-15	2023-2024	2032-2033
16	RM of Miry Creek No. 229	Village of Lancer	\$14,362	2022-Aug-1	2023-2024	2032-2033
17	RM of Clinworth No. 230	Village of Sceptre	\$18,616	2023-Jan-1	2023-2024	2032-2033
18	RM of Livingston No. 331	Village of Arran	\$6,279	2023-Jan-1	2023-2024	2032-2033
19	RM of Saskatchewan Landing No. 167	Village of Stewart Valley	\$27,877	2023-Jul-1	2024-2025	2033-2034

## Strategic Initiatives

In the event that CIT Capital Grant Program funding remains unspent at the end of a fiscal year, the Minister of Government Relations may approve strategic initiatives, consistent with *The Municipal Grants Regulations*.

Since 2009-10, SARM has received \$7.9 million for the following initiatives, which benefit several or all RMs throughout the province. SARM is responsible for administering these funds.

### Current Initiatives

#### 1. Community Planning

Funding will be used to help RMs address their community planning needs. This may include the net cost of hiring SARM professional planners and sending elected and appointed officials to related workshops. This may also include the costs related to groups of RMs hiring professional planners.

The initiative was approved in 2012.

#### 2. Member Education and Training

Funding will be used for the selection and ongoing costs of a Learning Management System, the development of both online and in-person training modules. This initiative also includes the development of tools for use by SARM members in areas such as Procurement, Human Resources, Financial Planning & Literacy, Leadership, among others. Partnerships with private industry and post-secondary institutions are being examined.

The initiative was approved in 2024.

#### 3. Property and Casualty (P&C) Insurance System Development

Transition the Property, Liability, Excess Liability and Fidelity Bond Insurance programs from Excel-based platforms to a purpose-built, off-the-shelf insurance software system to improve efficiency, data reliability, security, and better manage Property, Liability, Excess Liability and Fidelity Bond Insurance programs.

The initiative was approved in 2024.

#### 4. RM Administrator Recruitment and Training

*Rural Municipal Administrator Association (RMAA) Train the Trainers Program* - Funding will cover the cost of RM administrators who wish to train new administrators as well as cover costs of rooms and meals of trainees and the instructor's costs.

*Rural Municipal Administrator Internship Program (MAIP)* - There is a great need to attract new people to the profession of RM administrator; however, there is a certificate requirement for an RM administrator which includes hours of on-the-job training. The provision of funding to a municipality that takes in a trainee will increase the interest of both RMs and RM administrator trainees.

*Rural Municipal Administrator Recruitment* - Research has shown that in the coming years, there will be a high number of RM administrators retiring. RMs will be competing with other sectors for good, qualified people to fill these positions. MAIP is one good tool to assist in this challenge, but further work is required.

Funding will be used to promote the profession through career fairs at high schools, Saskatchewan Polytechnic, the University of Saskatchewan and the University of Regina as well as producing printed materials and the strategic use of electronic media.

*Rural Municipal Administrator Scholarships* - Ten scholarships have been awarded over the last three years to worthy recipients enrolled in the Local Government Authority Program at the University of Regina.

The initiative was approved in 2010.

## 5. Strategic Priority Initiatives

Over the past two years the SARM Board of Directors has developed the SARM Governance Policy to assist in board governance and priority focus for the organization. Within the policy there are four strategic priorities: communication, government policies, programs and capacity building. This project will assist with completing the priorities set out by the board and implemented by SARM staff.

The initiative was approved in 2018.

## Completed Initiatives

### 1. Alternative Bridge Design, Management and Long-Term Financial Planning

Funding was used to continue the work initiated by the Northeast Quadrant group of RMs to:

- design cost-effective alternatives for a permanent rural road bridge and a portable temporary rural road bridge
- develop pilot projects for bridge asset management and related long-term financial plans
- assist RMs and groups of RMs with developing their own plans

The initiative was approved in 2012, and all approved funds were fully expended by 2017.

### 2. Asset Management

Funding was used to help develop guidelines, tools, and templates to assist RMs with the long-term management of their infrastructure assets. Pilot projects may also be considered.

The initiative was approved in 2011, and all approved funds were fully expended by 2025.

### 3. Bylaw Enforcement Research, Program Development and Implementation

Funding was used to research RMs' increasing requirements for bylaw enforcement, develop viable options (including SARM providing enforcement officers) and assist with implementation.

The initiative was approved in 2012, and all approved funds were fully expended by 2023.

#### 4. Community Planner Program

Funding assisted RMs in covering the costs of hiring a community planner and/or sending elected and appointed officials to related workshops. Preference was given to applications that involve more than one municipality.

The initiative was approved in 2010, and all approved funds were fully expended by 2013.

#### 5. Comprehensive Insurance Department Review/Enhancement

SARM delivers several benefit programs to RMs including the SARM Benefits Plan, the Extended Health and Dental Plan, the Long-Term Disability Plan, the Group Life Insurance Plan and the Optional Life Insurance Plan. SARM undertook a comprehensive review of these plans to ensure they are meeting the current needs of RMs. In addition, there was a need to enhance current processes to assist both the RMs and SARM in the administration of these plans. Enhancing current administrative processes involved upgrades to existing software or the replacement of existing software.

The initiative was approved in 2015, and all approved funds were fully expended by 2019.

#### 6. Elected Officials Training and Development

Funding provided informal training and skill development of RM elected officials. Initial initiatives focused on the development and delivery of a Newly Elected Officials handbook as well as covering the unrecompensed costs to SARM for delivering the Municipal Leaders Roles and Responsibilities module through the Municipal Leadership Development Program to RMs.

The initiative was approved in 2017, and all approved funds were fully expended by 2023.

#### 7. Infrastructure Committee

A new internal committee, the "Infrastructure Committee," was formed. The committee was tasked with identifying infrastructure challenges facing the RMs today and in the future and finding ways to address them efficiently and effectively. A survey of RMs was conducted. Some of the infrastructure challenges included the increasing cost of gravel and dwindling supply and the increasing cost of road maintenance and construction. Projects included the development of best practices, the development of new road/bridge maintenance and construction technologies as well as educational materials and workshops for RM officials.

The initiative was approved in 2014, and all approved funds were fully expended by 2022.

#### 8. Management Essentials Training

Funding assisted RM councils and administrators in capacity-building through a formal certified program delivered by Southeast College. The Administrative Management Essentials program consisted of eight modules. The funding provided a 50 per cent subsidy, partnering with Saskatchewan Municipal Hail, to encourage participation in the development of strong leaders.

The initiative was approved in 2017, and all approved funds were fully expended by 2025.

## 9. Municipal Capacity Development Program (MCDP)

In partnership with the Ministry of Government Relations, interim funding was committed to continue the program from January 1, 2016, to March 31, 2016. The commitment provided time and space for discussions and decisions to occur to either attract funding through the current Canada Community-Building Fund Program, through other funding options, or wind the program down.

The initiative was approved in 2016, and all approved funds were fully expended by 2018.

## 10. Outside Worker Education

There are few outside worker education opportunities other than at Saskatchewan Polytechnic, which in many cases requires students to enroll for a semester a great distance away from home. As a local, cost-effective alternative, funding was provided to municipalities for workshops and printed materials such as guidebooks, best practice documents, etc. Examples of topics covered in the materials include risk management, occupational health and safety, gravel specifications and road maintenance and construction. Related modules have also been offered at SARM Annual Conventions.

The initiative was approved in 2013, and all approved funds were fully expended by 2023.

## 11. Public-Industry Partnership Program

SARM and the Ministry of Highways and Infrastructure partnered on the development of the Public-Industry Partnership Program (PIPP). In its initial stages of development, the PIPP was based on a four-way funding model which is meant to better utilize scarce tax dollars to fund essential rural infrastructure projects. Funding was used to hire a consultant to work with SARM, the province, industry stakeholders and RMs to identify a resource road system that will take pressure off at-risk municipal and provincial infrastructure.

The initiative was approved in 2015, and all approved funds were fully expended by 2018.

## 12. Real-Time Elections Reporting

Funding was used for the development of a website that provided information on RM elections to voters, media and the public, including nominated candidates and results. Election information was posted by individual RMs prior to the election and results were posted the night of the election providing convenient, timely access to this information.

The initiative was approved in 2011, and all approved funds were fully expended by 2018.

## 13. Resource and Economic Development Committee (R&EDC)

Funding was used for research, education, training and resource development activities associated with the R&EDC.

The initiative was approved in 2012, and all approved funds were fully expended by 2017.

#### 14. SARM Office Relocation

Funding for the second phase of the project funded costs resulting from the move to a new building in the fall of 2017. Without this source of funding, additional one-time costs would have been covered through increased membership fees to RMs.

The initiative was approved in 2017, and all approved funds were fully expended by 2019.

#### 15. SARM Office Transition

SARM staff outgrew their office space as well as their leased space. Due to their need for additional office space, SARM leased space large enough to accommodate all staff. The extra space accommodates the human resources needed to work on projects, such as those included under Strategic Initiatives. Funding covered tenant improvements, IT and telephone equipment and installation, furniture and equipment, moving costs and preparation of the current office building for lease and/or sale.

The initiative was approved in 2013, and all approved funds were fully expended by 2018.

#### 16. Sign Manual for RMs

Funding covered the cost of printing and distributing new signing manuals. Each RM received a complete office manual as well as 10 pocket copies.

The initiative was approved in 2010, and all approved funds were fully expended by 2011.