

Provincial Capital Commission



Plan for 2021-22

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Statement from the Minister



*The Honourable Don McMorris
Minister of Government Relations
Minister Responsible for the First
Nations, Métis & Northern Affairs
Minister Responsible for the
Provincial Capital Commission*

I am pleased to present the Provincial Capital Commission Plan for 2021-22.

Government Direction and Budget 2021-22 is focused on protecting Saskatchewan people through the remainder of the pandemic, building the infrastructure that a strong economy needs, and growing Saskatchewan to help ensure a strong economic recovery.

The Provincial Capital Commission will continue to provide ways to support communities and families through outdoor recreational opportunities and creative online educational programming at both Wascana Centre and Government House. As the regulator of land-use and manager of development within Wascana Centre, the 2021-22 fiscal year will see our organization prepare to invest in a number of capital improvements and focus on accessible community use infrastructure projects within Wascana Centre and at Government House.

The Provincial Capital Commission, funded by the Government of Saskatchewan, the City of Regina and the University of Regina, will continue to find innovative ways to serve citizens. With the responsibility of land stewardship at both Wascana Centre and Government House, a renewed focus on the environmental management and ecological integrity of these properties will be implemented.

Additionally, the Provincial Capital Commission will continue to share Saskatchewan's history through the investment in monuments and memorials, outdoor educational elements and historically interesting and engaging online content for all ages.

As we enter this new fiscal year, we are encouraged with the promise of possibility as our organization looks forward to serving citizens in ways that will ensure our Capital City remains a source of pride for all.

Response to Government Direction

Protect. Build. Grow. The Government of Saskatchewan is committed to protecting Saskatchewan people through the rest of the pandemic as life returns to normal and our economy grows. Investing in infrastructure like hospitals, schools, and highways will help build a strong economy and create jobs for strong families, strong communities, and a better quality of life.

Saskatchewan's Vision

"... to be the best place in Canada – to live, to work, to start a business, to get an education, to raise a family and to build a life."



A Strong Economy



Strong Communities



Strong Families

Saskatchewan's vision and three goals provide the strategic direction for organizations to align their programs and services to build a strong Saskatchewan.

All organizations will report on progress in their 2021-22 annual reports.

Operational Plan

Mandate Statement

Provides for the operation, management and stewardship of provincial assets that include Government House and Wascana Centre, enhancing quality of life and creating pride in the Capital City through educational programming, public events and celebratory opportunities. The Commission acts as a regulator for all land-use within Wascana Centre.

Mission Statement

To enhance the quality of life by creating community partnerships, promoting visitor experiences and providing stewardship of the land and assets within the Provincial Capital Commission.

Vision Statement

Inspiring pride and fostering connections to Saskatchewan's capital city.

Government Goals



A Strong Economy



Strong Communities



Strong Families

Organization Goal

Assets and sites of significance are preserved and enriched for future generations.

Strategy

Engage in collaborative planning to make sustainable, informed decisions.

Key Actions

- Regulator of land use and the Master Plan for Wascana Centre.
- Improve land management and stewardship standards.
- Work with partner organizations on formal service agreements.
- Establish and implement long-term Master Plans for Provincial Capital Commission sites through public participation.

Strategy

Improve business operations to optimize government assets and resources.

Key Actions

- Review core business operations, service delivery, contractual agreements and operational policies to ensure efficiency and future sustainability.
- Work with our partners to identify base capital infrastructure projects.
- Explore opportunities for strategic revenue generation.
- Identify community use capital infrastructure projects through public participation.
- Develop and implement an operational electronic records management procedure.



Strategy

Engage in collections management best practices.

Key Actions

- Create consistent digital documentation of heritage collections and places of significance within the Provincial Capital Commission.
- Create a Provincial Capital Commission monument and memorial plan.

Strategy

Protect and enhance the ecological integrity and natural beauty of Provincial Capital Commission lands and assets.

Key Actions

- Invest in sustainable environmental management programming.
- Implement the strategy for urban forest renewal and maintenance of Provincial Capital Commission lands and gardens.
- Explore innovative strategies and partnerships to address species at risk, the tree canopy and weed control.

Performance Measures

Percentage of Heritage Assets and Collections Digitally Documented

Reach an overall average of 43% Gold standard using the Museum Association of Saskatchewan's Collections Stewardship Self-Assessment tool.

Percentage of Urban Forest Digitally Documented

Digitally document the tree diversification and garden spaces in Wascana Centre and Government House and Edwardian Gardens, overall capturing 75% of the total inventory.



Organization Goal

Citizens feel pride and connection to their Capital City.

Strategy

Develop innovative partnerships to create collaborative programming and service delivery.

Key Actions

- Deliver high quality educational experiences to promote the Capital City as the seat of Government.
- Organize and/or promote public activities, events and new visitor experiences that ensure the Capital City is a source of pride.
- Support the Provincial Military Liaison in recognizing and paying tribute to our citizens and Saskatchewan's military history.
- Identify and create outdoor educational spaces.
- Deliver programs and services that are relevant, accessible and inclusive.
- Create opportunity for public input through public participation.
- Implement appropriate wayfinding systems to assist visitors of Provincial Capital Commission sites.

Strategy

Implement effective marketing strategies.

Key Actions

- Implement a strong and consistent strategic communications and marketing plan.

Strategy

Create an environment of safety and wellbeing at Provincial Capital Commission sites.

Key Actions

- Invest in a proactive approach to safety education and engagement in Wascana Centre.
- Create accessibility improvements, programs, services and infrastructure.
- Invest in the integration of Crime Prevention through Environmental Design (CPTED).

Performance Measures

Visitation Numbers

Determine the number of visitors attending public events and programming, including educational programming for students, to identify growth opportunities and future direction.

Visitation Satisfaction

Track and collect data regarding visitor satisfaction with public events, visitor experiences and educational programming.



Organization Goal

Foster a culture of integrity and innovation, strengthening employee engagement and commitment to excellence.

Strategy

Inspire excellence and innovation as a high performing organization.

Key Actions

- Create a safe working environment for all employees at both Wascana Centre and Government House.
- Implement and respond to the Employee Engagement and Culture Survey.
- Invest in learning, training and development.
- Recognize excellence through the Employee Recognition Program.
- Implement responsible workforce planning to improve role efficiency and clarity within our organization.

Performance Measures

Training and Development

Increase the number of training, learning or development hours by 5% from 2020-21 to support innovative thinking and encourage work excellence within the organization.

Highlights

2021-22 Budget Highlights:

In the 2021-22 fiscal year, the Provincial Capital Commission will receive an additional \$650,000 from the Province of Saskatchewan to address increased accommodations expenditures. Operated through a partnership, the Provincial Capital Commission will receive \$7,856,000 from the province, from the City of Regina \$2,119,000 plus \$600,000 for capital projects, and from the University of Regina \$800,000. The provincial budget includes \$741,000 in aid to the Conexus Arts Centre for operational support during the COVID-19 Pandemic.

Capital funding from the City of Regina will be invest in the following infrastructure projects:

City of Regina Funded Projects

- College Avenue and Wascana Drive Gateway Entrance
- College Avenue and Wascana Drive Gateway Signage
- Willow Island parking lot replacement
- Accessible surface at the Candy Cane Park Playground
- Hillsdale Pathway lighting and landscaping
- Accessible and inclusive active community infrastructure investments
- Pathway improvements
- Green Loop on Wascana Drive

The Provincial Capital Commission projects identified for the 2021-22 fiscal year include:

General Provincial Capital Commission Projects

- Arboretum Park landscaping and trees
- Installation of the Saskatchewan Residential School Memorial at Government House

Community Use Capital Projects

Active Community Projects

- Outdoor Fitness Stations
- Legislative Landing Event Hub

Ecological Envelope Projects

- Wascana Lake shoreline improvement initiatives
- Wascana Centre alternate ground cover
- Willow Island Shoreline Restoration project

Outdoor Education Spaces

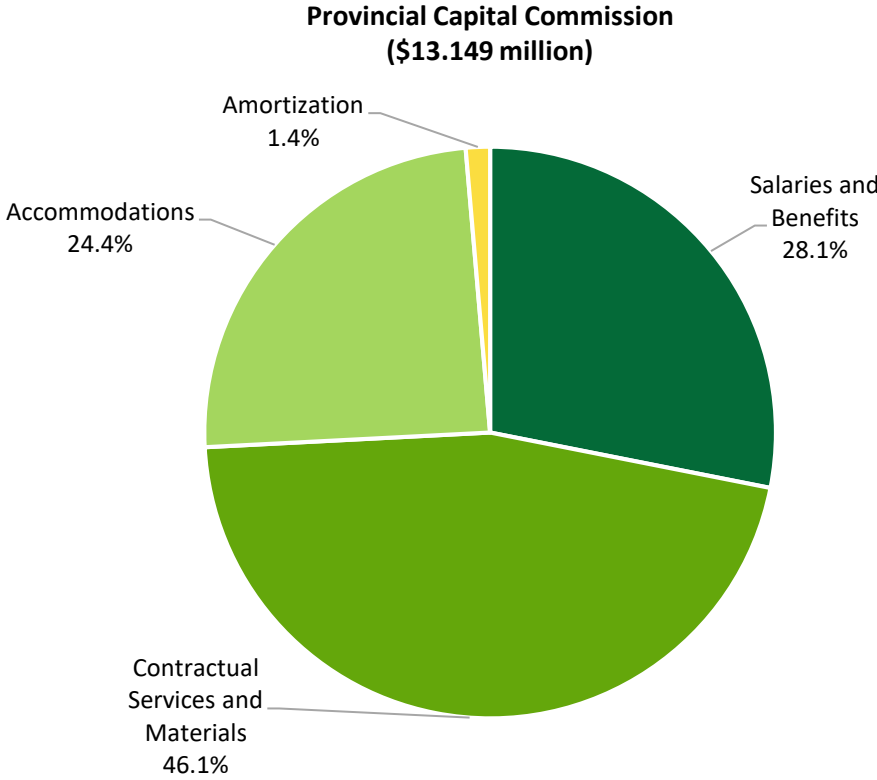
- Picnic sites and BBQ site upgrades
- Waterfowl display pond improvements.
- Outdoor program structure – Conservation Area in Wascana Centre
- Amphitheatre feasibility analysis

Financial Summary

Provincial Capital Commission 2021-22 Estimates (\$13.149 million) (in thousands of dollars)

Salaries and Benefits	\$ 3,696
Contractual Services and Materials	\$ 6,058
Accommodations	\$ 3,215
Amortization	\$ 180
Total Expense	\$ 13,149

For more information, see the Budget Estimates at: <http://www.saskatchewan.ca/budget>



For More Information

Please visit the Ministry's website at <https://www.saskatchewan.ca/government/government-structure/boards-commissions-and-agencies/provincial-capital-commission>