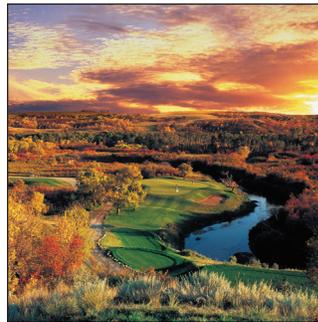


# Ministry of Justice and Attorney General Ministry of Corrections and Policing



## Plan for 2019-20

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# Statement from the Ministers



*The Honourable  
Don Morgan Q.C.*

*Minister of Justice and Attorney  
General*

I am pleased to present the Ministry of Justice and Attorney General's Plan for 2019-20.

Government Direction and Budget for 2019-20 is focused on *The Right Balance* for Saskatchewan. We're returning to a balanced budget with sound fiscal management while keeping taxes low, supporting economic growth and ensuring quality government programs and services for people and businesses in Saskatchewan.

This plan outlines how the Ministry of Justice and Attorney General will promote access to justice and justice programs for the people of Saskatchewan. We will work with partners to make it easier to access justice services, both in person and online. We will improve practices to reduce time to trial and sentencing for those on remand. We will promote therapeutic court approaches for those with mental health, domestic violence and addictions issues and incorporate these practices into Saskatchewan's provincial courts. We will provide additional support to increase the usage of video-conferencing and other technology in the courts and correctional facilities to reduce costs.

Our goal is a safe, engaged and innovative workforce that works towards ensuring the people of Saskatchewan have timely and equal access to justice. Over the next year, we will enhance expertise and skills among our staff to improve client satisfaction and meet client needs.



*The Honourable  
Christine Tell*

*Minister of Corrections  
and Policing*

I am pleased to present the Ministry of Corrections and Policing's Plan for 2019-20.

Government Direction and Budget for 2019-20 is focused on *The Right Balance* for Saskatchewan. We're returning to a balanced budget with sound fiscal management while keeping taxes low, supporting economic growth and ensuring quality government programs and services for people and businesses in Saskatchewan.

This plan outlines how the Ministry of Corrections and Policing will keep Saskatchewan communities safe. We will promote effective policing by partnering with our community stakeholders to combat drug-related and rural crime. We will make Saskatchewan's roads safer by increasing our focus on the reduction of traffic-related offenses, fatalities and collisions. We will establish a collective government response to address the health and public safety risks posed by opioids and other harmful drugs. We will develop partnerships to address literacy, education, skill development and employment programs to improve the reintegration of offenders.

Our goal is a safe, engaged and innovative workforce that works to keep Saskatchewan's communities healthy and peaceful. To support this goal, the Ministry has committed to undertaking a new Gang Violence Reduction Strategy. This strategy will include new outreach programming to prevent at-risk youth from joining gangs in the first place, and provide support to those wishing to leave the gang lifestyle behind.

# Response to Government Direction

The Government of Saskatchewan is committed to having *The Right Balance*. We will continue to carefully manage spending and focus on government priorities, such as competitive taxes, investments in economic growth and providing program and services that meet the needs of Saskatchewan people and businesses.

## Saskatchewan's Vision

*".. to be the best place in Canada – to live, to work, to start a business, to get an education, to raise a family and to build a life."*

Sustaining growth and opportunities for Saskatchewan people

Meeting the challenges of growth

Securing a better quality of life for all Saskatchewan people

Delivering responsive and responsible government

Saskatchewan's Vision and goals provide the framework for ministries, agencies and partners to align their programs and services and meet the needs of Saskatchewan's residents.

All ministries and agencies will report on progress in their 2019-20 annual reports.

# Operational Plan

## Mandate Statement

The Ministry of Corrections and Policing provides a fair justice system that promotes safe and secure communities; provides supervision and rehabilitation services for adult and young offenders; and ensures that effective policing programs uphold the rule of law and protect society and the rights of individuals.

The Ministry of Justice and Attorney General provides a fair justice system that upholds the law and protects the rights of all individuals in Saskatchewan; promotes safe and secure communities; and provides legal and justice policy advice to government.

Integrated Justice Services enables the strategic integration of the justice system through the provision of joint services, processes and functions to the Ministry of Corrections and Policing and the Ministry of Justice and Attorney General.

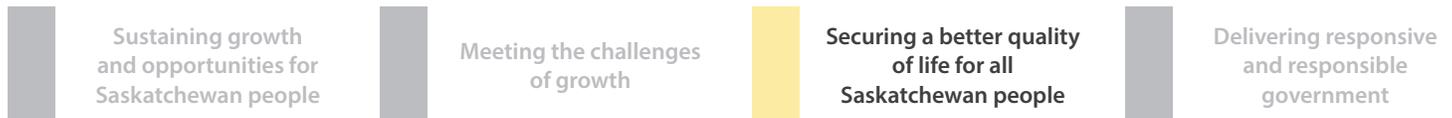
## Vision Statement

All Saskatchewan residents thrive in safe and fair communities.

## Mission Statement

Justice and Attorney General and Corrections and Policing contribute to the economic and social well-being of all Saskatchewan residents by protecting their rights and safety and ensuring fair and timely access to justice.

## Government Goals



Strategic priorities from the *Saskatchewan Plan for Growth* and Community Safety and Well-Being

## Ministry Goal

Our Communities are safe

## Strategy

Promote effective policing priorities

## Key Actions

- Work with partners to increase public safety through education, prevention and enforcement of traffic-related offenses.
- Continue to consult with Public Safety Canada and First Nations to develop First Nation policing and funding models.

## Strategy

Support effective crime prevention and reduction initiatives



## Key Actions

- Align partnerships to address rural crime.
- Establish an integrated provincial response to address opioids, methamphetamine and other harmful drugs.
- Improve services based on the findings from the Domestic Violence Death Review.
- Lead the implementation of the Gang Violence Reduction Strategy.

## Strategy

Improve community safety, well-being and inclusion

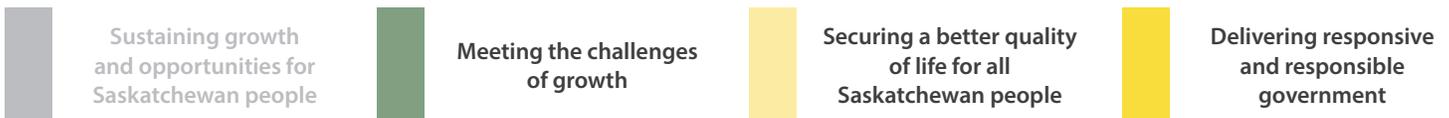
### Key Actions

- Partner with local agencies to address root causes of crime through improved social development, prevention and intervention.
- Support communities to develop community safety and well-being plans that are data-driven to address local risks with local resources.
- Increase awareness among the public about their rights and obligations to support early intervention and resolution and build confidence about the justice system.
- Implement recommendations from the Coroner's Service Review.

## Performance Measures

- Traffic, fatalities and serious injury collisions
- Crime Rates
- Rural crime rates
- Number of Police and Crisis Team calls
- Number of communities with Community Safety and Well-being plans
- Percentage of communities that meet outcomes from their Community Safety and Well-being plans
- Number of peacekeepers/Community Safety Officers in First Nations communities

## Government Goals



Strategic priorities from the *Saskatchewan Plan for Growth* and Mental Health and Addictions Plan

## Ministry Goal

Our residents have more timely and equal access to justice



## Strategy

Lead a collaborative response to reduce demand for justice services

### Key Actions

- Provide additional supports to Hub networks of human service providers to coordinate services and ensure clients are connected with appropriate services.
- Support intervention plans to reduce the use of short-term remand.
- Implement additional services to ensure that families going through separation, divorce and other family law problems receive supports to reach earlier resolution.

## Strategy

Offer equal, accessible and effective supports to all people requiring justice services

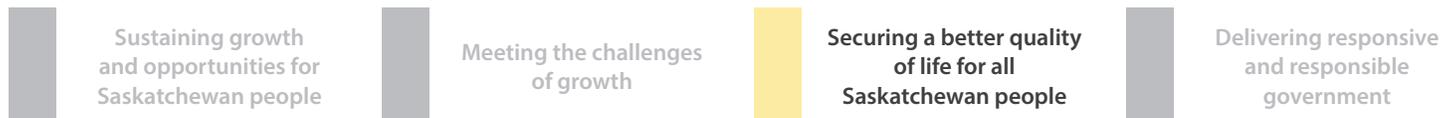
### Key Actions

- Provide supports to continue to increase usage of video-conferencing and other technology in the courts and correctional facilities.
- Work with partners to develop multiple points of access to obtain a variety of government and justice services, both in person and online.
- Expand restorative justice approaches and practices at various points in the court and sentencing process.
- Continue to support businesses and consumers through the modernization of regulations, policies and platforms for interaction.
- Complete a facility review of all court locations to develop a capital plan to meet capacity, client and technology needs.

## Performance Measures

- Number of family contacts with the Family Matters Program
- Number of clients served through the Child Support Recalculation Program
- Number of client case reviews and connections via Hub Tables
- Rate of reduction for remand population
- Rate of new charges while awaiting trial
- Number of court appearances made through video-conferencing

## Government Goals



Strategic priorities from the *Saskatchewan Plan for Growth* and Mental Health and Addictions Plan

## Ministry Goal

Our clients benefit from effective programs and services



## Strategy

Provide timely resolution of matters

### Key Actions

- Improve practices to reduce time to trial and sentencing for those on remand.
- Improve case management and litigation practices in pursuit of just resolution and earlier readiness for trial.
- Develop innovation projects to deliver online justice services that help clients navigate through frequently used justice system services.
- Respond to changes to the justice system based on federal initiatives, including the provincial government response to the National Inquiry on Missing and Murdered Indigenous Women and Girls.

## Strategy

Improve reintegration of offenders

### Key Actions

- Develop partnerships to provide literacy, education, trades skills development, and employment programs.
- Continue to work with partners towards expansion of programs to support youth in effectively transitioning from custody to the community.
- Provide reintegration services to reduce offending for high-risk youth in northern communities.
- Ensure demands on existing infrastructure are addressed to allow for delivery of core rehabilitative programming.
- Complete long-term capacity planning for the custody facilities.
- Improve client and employee safety through the reduction of contraband entering into correctional facilities.

## Strategy

Lead a collaborative response to support unique and complex needs of clients

### Key Actions

- Promote therapeutic court approaches for those with mental health, domestic violence and/or addictions issues.
- Expand the use of standardized screening tools and procedures for mental health and suicide risk for individuals in contact with the justice system.
- Improve data analysis and enhance information systems internally and with partners to support common clients.
- Implement the new program model for integrated rehabilitative corrections and mental health services for offenders at Saskatchewan Hospital North Battleford.
- Continue to work with partners to support human services commitments.

## Performance Measures

- Time to trial and case resolution
- Number of youth clients who benefit from education programming
- Client educational achievement and recidivism among Regina Integrated Classroom students
- Reoffending rates among youth in the Serious Violent Offender Program
- Intimate Partner Violence recidivism of participants who complete domestic violence programming



## Government Goals

Sustaining growth and opportunities for Saskatchewan people

Meeting the challenges of growth

Securing a better quality of life for all Saskatchewan people

Delivering responsive and responsible government

Strategic priorities from the *Saskatchewan Plan for Growth*

## Ministry Goal

Our team is safe, engaged and innovative

## Strategy

Foster a culture of safety, improvement and innovation

### Key Action

- Enhance staff capacity to support evidence-based decision-making and innovation through training and information technology supports.
- Explore mental health wellness training and resources for staff.

## Strategy

Cultivate a value-driven, client-focused workplace that inspires and empowers employees

### Key Actions

- Enhance expertise and skills among staff to improve client satisfaction and meet client needs.
- Further engage staff through increased participation in service improvement, planning and innovation.
- Increase communication and improve information sharing practices.

## Performance Measures

- Psychological and physical safety climate survey scores
- Number of days lost to Workers Compensation Board claims for mental health
- Percentage of programs and services with service standards
- Percentage of programs and services with client satisfaction measures

# Highlights

## 2019-20 Budget Highlights

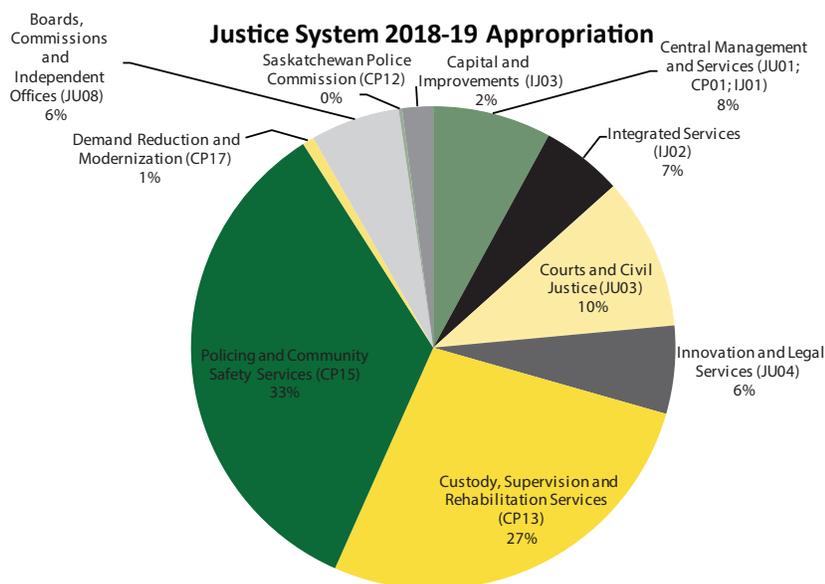
The justice system has received funding and resources in 2019-20 to address a number of items:

- to implement enhancements to the Saskatchewan Coroners Service, including a third forensic pathologist, improved toxicology, and additional training for coroners;
- to enhance sheriff services at the Court of Queen's Bench, including civil enforcement; jury management; and court security;
- to invest in technology to detect contraband being brought into the secure custody facilities;
- to expand sexual assault counselling services across the province, with new counsellors added in Prince Albert, Estevan, Swift Current, and Meadow Lake;
- to expand the Children Exposed to Violence program to the northern communities of Sandy Bay and Deschambault Lake;
- to address case volumes at the Public Complaints Commission;
- to continue implementation of integrated mental health programming at the Saskatchewan Hospital North Battleford with a phased opening of the 96 beds in the secure units;
- to provide increased capacity within the youth correctional system;
- to undertake enhancements of security features in the correctional facilities;
- to complete enhancements to the IT system at the Office of the Public Guardian and Trustee;
- to provide drug-impaired driver detection training to RCMP, municipal police services, and the File Hills police service; and,
- to implement the Gang Violence Reduction Strategy, including the creation of an intensive community outreach program, implementation of a Dedicated Substance Abuse Treatment unit at Pine Grove Correctional Centre, and enhancement to the criminal intelligence and analytics unit.

# Financial Summary

2019-20 Estimates	(in thousands of dollars)
Central Management and Services (JU01; CP01; IJ01)	48,780
Integrated Services (IJ02)	47,875
Courts and Civil Justice (JU03)	68,649
Innovation and Legal Services (JU04)	38,749
Custody, Supervision and Rehabilitation Services (CP13)	181,152
Policing and Community Safety Services (CP15)	220,160
Demand Reduction and Modernization (CP17)	5,262
Boards, Commissions and Independent Offices (JU08)	40,878
Saskatchewan Police Commission (CP12)	1,738
Capital and Improvements (IJ03)	10,694
<b>Total Appropriation</b>	<b>663,937</b>
Capital Asset Acquisition	(10,694)
Non-Appropriated Expense Adjustment	6,534
<b>TOTAL EXPENSE</b>	<b>659,777</b>

For more information, see the Budget Estimates at: <http://www.saskatchewan.ca/budget>



## For More Information

Please visit the ministry's website at <http://www.saskatchewan.ca/government/government-structure/ministries/justice>